



Investor Presentation 28 May 2025

Our Core Purpose and Core Values





Our Core Purpose

We exist to elevate our nation's aviation capabilities by delivering world class experience



Disclaimer



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Welcome and Introduction



At the outset, I would like to express our heartfelt gratitude to all our investors, stakeholders, and well-wishers who have believed in TechEra and supported us through this important phase of our journey.

Your confidence in us—especially as we navigated our first year post-listing—has been a key driver of our motivation and focus. We see this not just as a responsibility, but as a long-term partnership built on trust, transparency, and shared ambition.

Thank you for standing with us, as we continue building a reliable, fast, and forward-looking engineering organisation.

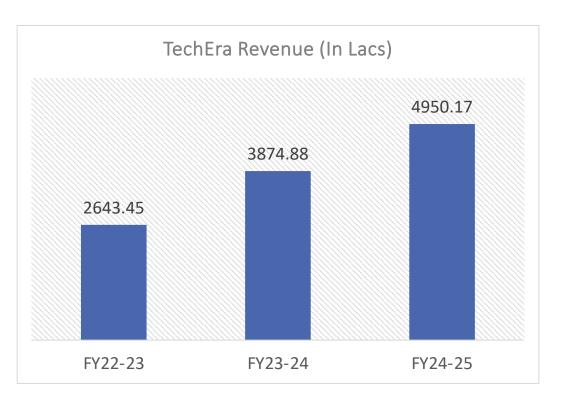
Key Points:

- First annual investor call post-listing
- Year of transformation: scaling operations and building infrastructure
- Focused on quality, reliability, and disciplined execution
- Committed to long-term value creation
- Thank you for your continued support

Key Execution Highlights of FY 2024–25



FY 2024–25 was a year of capacity expansion, capability enhancement, and stronger execution across the board—positioning TechEra for larger, bigger Aero-Def programmes going forward.



- Expansion in terms of Capital assets, Plant Infrastructure
- In Process of creating a world class manufacturing unit to attract new customers from India and from global Aerospace supply chain.
- Aero-Def sector going strong with newly project announcements expected
- TechEra are well positioned to make the most of the opportunities available in the Aero-Def ecosystem.

28% growth in revenue compared to FY23-24

Our Infrastructure: Plant 1, Plant 2, New Machinery, CMM Machines etc











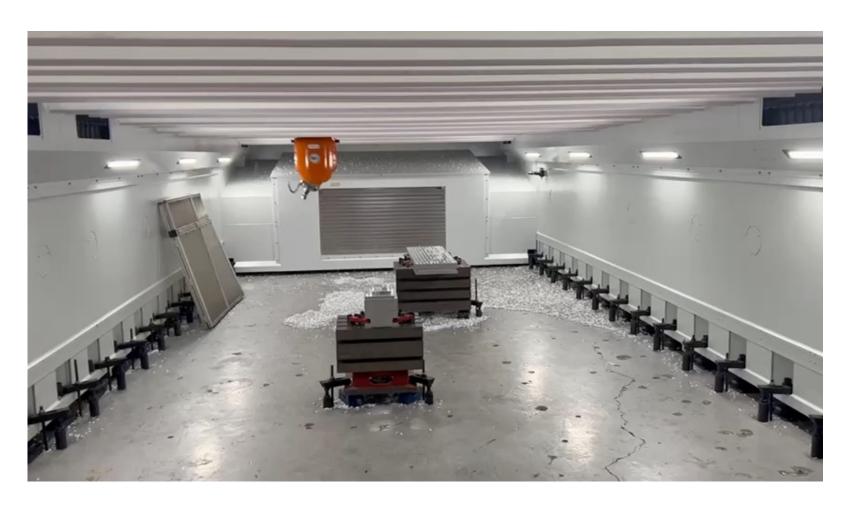


- **Doubled manufacturing capacity** with new high-precision machines
- Expanded to **3 fully functional manufacturing plants** with a total area of 90,000 sq. ft.
- Strengthened in-house **quality control lab**: Includes 2 portable CMMs, 2 fixed-bed CMMs, laser tracker, hardness and surface testers

Our Infrastructure: KEN Make 5-Axis Machine



• 6.2mtr. 5-Axis Machine







TechEra Group of Companies and Investments







This strategic move allows us to **separate core manufacturing from design functions**, enabling deeper specialisation, faster design-to-production cycles, and enhanced collaboration with customers at the concept and engineering stage.

The Design Centre will cater to both internal requirements and external opportunities, leveraging domain expertise in tooling, aerospace assemblies, and digital industrialisation.

By operating as a standalone subsidiary, the centre will have the autonomy to scale, attract niche talent, and invest in advanced software and systems—while aligning closely with TechEra's broader mission of being a reliable and fast engineering partner.



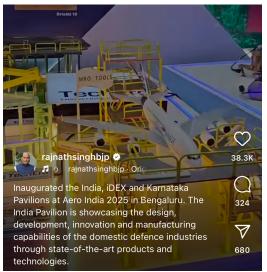
TechEra has acquired a 26% equity stake in Kalbhorz Electric, a company specialising in motors, motorised systems, and critical electrical accessories. This strategic investment aligns with TechEra's vision to broaden its capabilities into adjacent technologies that are increasingly relevant in aerospace, defence, and automation solutions.

Kalbhorz's expertise complements TechEra's core in mechanical precision and tooling by adding electro-mechanical integration capability, particularly valuable in projects involving actuation, powered tooling.

The investment also supports our long-term roadmap of building a future-ready ecosystem, capable of addressing emerging needs in automation, mobility, and electrification within aerospace and defence applications.

TechEra's Participation in Defence Events across the Globe





Images of TechEra podium shared in the promotional video by Our Raksha Mantriji during his visit to the India Pavilion



TechEra proudly participated in **Defence Expo 2025** held in Bengaluru, marking a significant milestone in our journey toward greater visibility and collaboration within the Defence and Aerospace ecosystem.

A key highlight was TechEra being specially identified by the Ministry of Defence to be part of the prestigious India Pavilion—a space reserved for companies aligned with India's self-reliance and indigenisation mission under *Atmanirbhar Bharat*.

This selection reflects the growing recognition of TechEra's role as a reliable and high-quality partner in the defence manufacturing landscape.

Our participation opened doors to several meaningful dialogues, including potential co-development opportunities, vendor partnerships, and collaborative R&D engagements. The exposure reinforced our positioning as a fast, reliable, and engineering-focused company trusted by Tier 1 and defence OEMs.

Next Stop:

Paris Air Show
June 16 to June 19 2025



TechEra will be visiting the Paris Air Show 2025 to explore global aerospace trends, connect with international partners, and strengthen its strategic outlook.

Core Strategic Insights



World-Class Aerospace Infrastructure

We've built a modern, high-precision aerospace setup with advanced machines and climate-controlled bays to support complex global programs.

Design-Led, Integrated Solutions

With our new Design Centre and expanded capabilities, TechEra can now engineer complete solutions from design to final delivery.

Expanding Global Presence

We're actively pursuing exports, participating in global forums like the Paris Air Show, and aligning with international standards.

Reliable and Fast Execution Culture

Our USP is driven by internal transformation, lean training, and a disciplined project execution mindset across the company.

Values-Driven, Scalable Organisation

We are building a culture-led, process-driven company with strong leadership focus, scalable systems, and high-performance teams.

Thank You



At TechEra, we are not just building tools and parts—we are building trust, precision, and a future-ready aerospace ecosystem.

With a strong foundation, advanced infrastructure, committed leadership, and a clear strategy, we are confident of sustaining growth, enhancing value for all stakeholders, and establishing TechEra as a world-class engineering partner.

Thank you for believing in our journey.

We look forward to continuing this momentum—with discipline, innovation, and ownership at the core of everything we do.